Invitations to be represented by delegate were sent to the universities and colleges of New York State, to Cornell's fellow members of the Association of American Universities, of the Association of Land Grant Colleges and of the Society for the Promotion of Engineering Education, to a few other universities and colleges of the United States and Canada, to learned societies and educational foundations, to the clubs and associations of Cornell alumni and to six undergraduate bodies. All the Class Secretaries, the directors of the Alumni Corporation, of the Cornellian Council and of the Federation of Cornell Women's Clubs and a number of other alumni and friends of the University were invited.

Almost without exception those colleges and universities which had been bidden appointed delegates to bring their greetings and about one hundred and twenty academic representatives were thus assembled at the inaugural ceremonies. Representatives of the alumni, including class secretaries, were present in about the same number. Other friends of the University increased the attendance of official guests to more than three hundred. Residents of the Balch Halls for Women generously gave up their quarters there and took temporary lodgings elsewhere for two days so that the University might put those beautiful and well-appointed buildings at the service of its guests.

The committee's plans for the exercises took final form in the following

PROGRAM OF THE INAUGURAL CEREMONY

Professor CHARLES L. DURHAM, Ph.D., Litt.D., *Master of Ceremonies*
Lieut. Colonel JAMES I. MUIR, U. S. Army, *Marshal*

PROCESSIONAL MARCH, from Bach's Fantasy in D major. By the University Organist, Professor LUTHER M. NOSS.

INVOCATION. By the Rev. Dr. LOUIS C. CORNISH, President of the International Association for Free Christianity and Religious Freedom, and Delegate of Stanford University.

ADDRESS: The Rôle of the Liberal Arts College in American Higher Education. By the President of Dartmouth College, Dr. ERNEST MARTIN HOPKINS.

ADDRESS: The Rôle of the Endowed University in American Higher Education. By the President of Harvard University, Dr. JAMES BRYANT CONANT.

ADDRESS: The Rôle of the State University in American Higher Education. By the President of the University of Michigan, Dr. ALEXANDER G. RUTHVEN.

DELIVERY of the Custody of the Charter and Seal of the University and Induction of President DAY into Office. By the Chairman of the Board of Trustees, the Hon. FRANK HARRIS HISCOCK.

INAUGURAL ADDRESS. By the new President, Dr. EDMUND EZRA DAY.

ORGAN MUSIC. "Alma Mater."

POSTLUDE, Bach's Fantasy in C minor.

On the morning of the 8th of October President Day, Governor Herbert H. Lehman, Dr. Jacob Gould Schurman (President of the University from 1892 until 1920), Dr. Livingston Farrand (President from 1921 until 1937), the speakers and other academic delegates, the Board of Trustees and the Faculty assembled in Martha Van Rensselaer Hall and all went in procession to Bailey Hall.